

ER 8165A.

MEMORANDUM FOR: Acting Personnel Director

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1. Colonel White believes that a letter from the Director to [REDACTED] which calls to the latter's attention problems of morale in the [REDACTED] must avoid generalities, and instead cite specific evidence from which the impression of dissatisfaction is derived. We must assume that [REDACTED] is not particularly cognizant of such problems, and only as he learns of specific cases will he be in a position to take remedial action on individual cases, and to take a broader look to satisfy himself that there may be a general problem.

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2. Additionally, any recommendations to the DCI for sending a letter to [REDACTED] must be accompanied by a presentation of the difficulties which have come to headquarters' attention.

3. Please prepare correspondence for [REDACTED] in accordance with the foregoing. You may wish to have briefs of exit interview reports forwarded along with the DCI's letter, as evidence of dissatisfaction, as well as pertinent reference to oral complaints voiced to headquarters personnel by overseas Military people.

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4. A copy of the letter to [REDACTED] should be prepared for the Inspector General.

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SA/DD/A:DCK:dh (9 November 1953)

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